2018-2019 Business Plan



Hybrid Hornets #5150 Kearsley High School Flint, Michigan

Table of Contents

1.		Executive Summary Mission Statement Team Facts	Page 2 2
2.	2.3	Team History & Growth Past Present & Future Team Growth & Performance Award History	3 3 4 5
3.	3.3 3.4 3.5 3.6 3.7 3.8	Team Members & Structure Hybrid Hornets Core Values Organizational Structure Project Management Member Benefits Human Resources Location Schedules Team Communication Off-season	5 6 6 7 7 7 8 8
4.	4.1 4.2	Risk Analysis Strategic Planning Process SWOT Analysis	8 9
5.	5.1 5.2 5.3	3	9 9 10
6.		Finances Fundraising & Friend-raising Sponsors Members' Contribution	10 10 11
7.	7.1 7.2	Relationships: Friend-Raising & FIRST Friend-Raising: Community Outreach Mentoring and Assisting Other FIRST Teams	11 12
8.	 	Appendix Hybrid Hornets Team Structure Action Plans and Risk Mitigation Season 2018-19 Budget	14 15 16

1.0 **Executive Summary**

1.1 MISSION STATEMENT: "Strong Alone; Stronger United."

We are strong in our grit and determination, strong in our commitment to each other and the values of *FIRST*, including Gracious Professionalism and Coopertition. We may come from a largely impoverished area, and we may not have access to resources like machining equipment, but we outweigh these weaknesses with our strength of character, our work ethic, and our integrity to our team, our community, and ourselves

Hybrid Hornets' Goals & Objectives:

- Respect for teammates, leaders and mentors at all times
- Foster curiosity and give all students a chance to excel and innovate.
- Learn time management and goal setting strategies
- Promote FIRST values and STEAM within our community

1.2 Team Facts

Team Name: Hybrid Hornets FRC #5150 from Kearsley High School – Flint, Michigan

Rookie Year: 2014

Team Members: 15 students, 11 mentors

Website: www.HybridHornets.weebly.com Email: HybridHornets5150@gmail.com

2018-19 Team Members

Seniors	Juniors	Sophomores	Freshmen	Mentors
Richard Herta	Conner Earegood	Megan Herta*	Jacob Callahan*	Greg Burke*
Chiny Miles	Jared Haack	Marianna Martin		Maureen Callahan*
Braden Schott	Brooke McCulley	Marisol Martin		Cindy Carnes
	Kelsea Wright	Quiad McArthur		Gabe Carnes
	Vincent Zamora	Nicholas Moyer		Jean Herta
	Cole Zemore			Tim Herta*
				Dylan McIntyre
				Lindsay Nofs*
				Steve Nofs
				Kristie Zamora
				Stephanie Zemore*

^{*} New team member, 2018-19

Volunteer Mentors' Roles

- Greg Burke Programming
- Maureen Callahan Parent Team Management
- Cindy Carnes Parent of Alumni Communication & Outreach
- Gabe Carnes Alumni Team Management
- Jean Herta Parent Lead Mentor
- Tim Herta Parent Mechanical & Fabrication
- Dylan McIntyre Alumni Mechanical & Electrical
- Lindsay Nofs Alunmi Communication & Outreach
- Steve Nofs
 – Parent of Alumni Build Team & Programming
- Kristie Zamora Co-Lead Mentor Parent Business Team & Safety
- Stephanie Zemore Parent Fundraising

Workshop	Contacts
Jane Burgtorf Building	Jean Herta, Lead Mentor
4160 Underhill Dr.	jherta@spsd.net
Flint MI 48506	
Build & Competition Season: January-April M-Th.: 6:00-8:00 p.m. S: 1:00-9:30 p.m. Sun.: 1:00-9:00 p.m. Off-Season: May-December M & W: 6:00-8:00 p.m. Advanced notice for weekend events	Kristie Zamora, Co-Lead Mentor kristiezamora@comcast.net

2.0 TEAM HISTORY & GROWTH

2.1 Past

Hybrid Hornets FRC team was formed by Kearsley science teacher Brandi Schmidt and parents, supported by a 2014 grant from the State of Michigan. Our team focused primarily on building a strong robot that could complete tasks in each game. Little thought was given to the future, budgeting, or awards outside of the bare necessities. We qualified for the Michigan State Championship and *FIRST* Championship-St. Louis twice in these early years.

In the fall before the 2018 season, our team built a parallel team focused on outreach, business, and award submissions. We felt our weaknesses were in planning for the loss of organizational memory as members and mentors moved on from team 5150. Looking to unite in preparation for subsequent years, we created a business plan that won the Entrepreneurship Award at both of our 2018 district events. We also submitted for the Chairman's Award last year for the FIRST time and felt great about how we had enriched our story's business side.

2.2 Present & Future

Just before the season started in December 2018, two of our longtime coaches stepped down to become caregivers to several of their family members. With support from our schools' administration & dedicated parents, Hybrid Hornets implemented our Action Plans and Risk Mitigation from our 2018 Business Plan.

We are working together to be competitive, successful team this season. We submitted for the Woodie Flowers and Digital Animation awards for the first time this season. Also, we are increasing our use of resources, including: sensors, 3D printing, and networking with other FRC teams to fundraise cooperatively.

We share the value of STEAM to our community, paving the way for our district to offer coding clubs and classes, as well as to hold FTC qualifiers at our local middle school. We plan to hold resume-building workshops for our students in the future, helping show employers and colleges that our students are truly skilled. We want all of our teammates to succeed and shine in their careers, and many have returned to help as mentors. We also plan to increase our education in programming and CAD, making sure our members can use software and ensuring all can perform critical tasks for our team. We see opportunity in the loss of our programming mentor to stress team members' familiarity with coding.

2.3 Team Growth & Performance

Year & Game	Events and Awards	Robot & Info
	Kettering University #1 FiM Event Week 1	
2018-19	February 28-March 2, 2019	
DEEP SPACE		
	Alpena #2 FiM Event Week 5	
	March 28-30, 2019	
	Kettering University FiM Event Week 1	
2017-18	12th Seed	
POWER UP!	4th Alliance 1st Pick	
	Entrepreneurship Award Sponsored by	
	Kleiner Perkins Caufield and Byers	
	Lansing FiM Event Week 4	
	11th Seed 3rd Alliance 1et Bick	
	3rd Alliance 1st Pick Fattenmen available Award Spannaged by	Robot: Hornet V
	 Entrepreneurship Award Sponsored by Kleiner Perkins Caufield and Byers 	Able to reach the scale, switch & exchange
	Michigan State Championship Ford Division	Operate scale & switch in Auton
	Rank 18	• 115 lbs.
	Kettering University FiM Event Week 1	OCCUPATION AND AND AND AND AND AND AND AND AND AN
2016-17	10th Seed	SPORT LINE WITH THE PROPERTY OF THE PROPERTY O
STEAMWORKS	2nd Alliance 1st Pick	
O I E / IIII V O I I I O	District Event Finalist	
	Marysville FiM Event Week 6	
	19th Seed	
	5th Alliance 1st Pick	
	Semi-finalist	
	Quality Award	510
	Michigan State Championship Dow Division	5
	12th Seed (37th at MSC)	Pohot: Puzz LightCoor
	7th Alliance Captain	Robot: Buzz LightGear Gear Manipulator
	Semi-finalist	Climber
	FIRST Championship - St. Louis Carson Division	6 Wheel Drive 4" Traction Wheels
	42nd Seed	
	 7th Alliance 3rd Pick 	 24.5" long x 23" wide x 35.75" tall without bumpers; 71.7 lbs.
	Sub-division Quarter-finalist	bumpers, 71.7 ibs.
	Kettering U. FiM Event Week 1	A
2015-16	1st Seed Captain	
STRONGHOLD	Semi-finalist	
	Team Spirit Award	
	Marysville FiM Event Week 4	A STATE OF THE STA
	13th Seed Alliance 4ct Biole	2017
	5th Alliance 1st Pick Somi finalist	Robot: Sir Buzzbee the Third of Robotis
	Semi-finalistQuality Award	Low Goal Shooter
	Michigan State District Championship	"Anti-Tortuga" Arm/Ball Intake/Class A
	4th Seed Captain	Manipulator
	Finalist	Outer Works Extraordinaire
	FIRST Championship – St. Louis Newton Division	6 Wheel Drive 8" Pneumatic Wheels
	5th Seed Captain	Modified AndyMark KoP chassis
	Sub-division Quarter-finalist	 Low Bar Capable - 14" Tall
		 30" wide x 28" long; 72 lbs.
	1	

2014-15 RECYCLE RUSH	Kettering University FiM Event Week 2 Rank 30 Avg. Qualification Score of 29.33 Livonia FiM Event Week 5 Rank 25 Avg. Qualification Score of 69.67 Gth Alliance 2nd Pick Semi-finalist Great Lake Bay Bot Bash H.H. Dow High School, Midland Fire Up Bot Award	Robot: Hornet II Able to stack totes & cans Elevator system power by two BAG motors on 100:1 VersaPlanetary gearbox per side 4 Wheel Drive 6" Mecanum Modified AndyMark KoP chassis 41" wide x 27" long x 67" tall, 119 lbs.
2013-14 AERIAL ASSIST Rookie Year 2014	Kettering University FiM Event Week 2 • 8th Seed Captain • Quarter-finalist Great Lakes Bay Region FiM Event Week 4 • Rank 19	Robot: Hornet I "Up and Over" Ball Intake Pneumatic ball passer 6 Wheel Drive 4" Traction Wheels AndyMark KoP chassis 29" long x 27" wide x 34" tall

2.4 Award History

Hybrid Hornets have earned the following awards at competitions and off-season events:

- 2017-28 Power Up! Kettering University FiM Event Week 1, Entrepreneurship Award Sponsored by Kleiner Perkins Caufield and Byers
- 2017-18 Power Up! Lansing FiM Event Week 4, Entrepreneurship Award Sponsored by Kleiner Perkins Caufield and Byers
- 2016-17 Steamworks Marysville FiM Event Week 6, Quality Award
- 2015-16 Stronghold Kettering University FiM Event Week 1, Team Spirit Award
- 2015-16 Stronghold Marysville FiM Event Week 4, Quality Award
- 2014-15 Recycle Rush Great Lake Bay Bot Bash, Fire Up Bot Award

3.0 Team Members & Structure

3.1 Hybrid Hornets Core Values

Our core values are aligned with *FIRST* and Kearsley High School's mission statement & Be Code:

Kearsley High School will promote life-long learners by demonstrating - PRIDE Perseverance | Responsibility | Integrity | Dedication | Excellence

Kearsley students are expected to follow the **Be Code** at all times and in all locations while coming to school, in school and going home - **Be Ready | Be Responsible | Be Respectful**

We believe, honor and follow FIRST Core Values:

- We are a team.
- We do the work to find solutions with guidance from our coaches and mentors.
- We honor the spirit of friendly competition.
- What we discover is more important that what we win.
- We share our experiences with others.
- We display Gracious Professionalism® and Coopertition® in everything we do.
- We have FUN!

Hybrid Hornets are a diverse team in race and gender. We strive to make our workshop inviting to all and a safe place for anyone interested in robotics. We do this by moderating discussion between teammates and making sure all points of view respected. We give all students a chance to excel and innovate.

We are more than just robotics students. We are boy scouts, band members, chess players, quiz bowlers, journalists, NHS members, future problem solvers, LGTBQ supporters, and employees. We give back to our community, scrubbing veterans' headstones at the Great Lakes National Cemetery and tutoring our peers after school. No challenge is too great and no task is too small for us to unite in solving.

3.2 ORGANIZATIONAL STRUCTURE

The Hybrid Hornets are divided into two teams with smaller groups, Build and Business. Our Team Structure with tasks was shared in January 2019 with the team. Members were asked to pick the groups they would like to work on. They were encouraged to pick a role on the Build Team AND a role on the Business Team. We are cross-training for sustainability, growing skills and more leadership opportunities. Mentors have been assigned to each group. (Team Structure, Appendix 1)

3.3 Project Management

We have a large calendar in our workroom, and one on our website, listing important deadlines and upcoming team events. Hybrid Hornets discuss upcoming deadlines and the tasks needed to be completed at the beginning of each week. Team Management members are researching the benefits of using Project Management software, such a Trello and Asana, for next year.

3.4 Member Benefits

Participating on our robotics team, Hybrid Hornets are able to:

- Apply engineering principles to the design, build and operation of robots for competitions
- Learn and use CAD and other engineering software
- Hands-on experience with multi-disciplinary collaborative problem solving
- Program robots for both autonomous and human operated modes
- Travel to competitions
- Apply for scholarships
- Network with professionals that serve as mentors
- Volunteer in our community
- Earn a Varsity Letter for participation

3.5 Human Resources

Team Members – Our team members come from diverse backgrounds and bring a wide-range of skills to the group. We value academic success along with team success. Our students must:

- Maintain grades and school attendance
- Follow the team's Member Expectations and Core Values
- Learn in training seminars and be knowledgeable of shop safety and tools
- Attend and actively participate in workshop meetings
- Support all team workgroups
- Participate in team fundraising and outreach efforts

Hybrid Hornet Mentors – Our 11 mentors are parents of current team members or alumni. Our mentors focus on:

- Serving They give freely of their time and skills to support the team
- Safety Background security checks have been made through FIRST and Kearsley Community Schools
- Learning They have attended workshops at Kettering; those offered by regional FRC teams; and FIRST training through Schoology

Parents/Family Members – Hybrid Hornets has an amazing support system of parents, grandparents, aunts/uncles and siblings. They assist us by:

- Transporting team to workshops, competitions and community events
- Providing team meals
- Helping team fundraise
- Supporting with outreach and community service

3.6 Location

Hybrid Hornets had several workshop locations in our early years. With support from Kearsley Community Schools, we have settled into the Jane Burgtorf Building with two rooms, one for building and one for programming. Kearsley provides our team with Wi-Fi, custodial services and utilities. We also have a store room available for our use.

- 2013-14 Aerial Assist | KHS Cafeteria; off-site at Fitzgerald family's garage; local antique store backroom
- 2014-15 Recycle Rush | Kearsley Community Schools Burgtorf 1 room
- 2015-16 Stronghold | Kearsley Community Schools Burgtorf 1 room
- 2016-17 Steamworks | Kearsley Community Schools Burgtorf 2 rooms (relocated)
- 2017-18 Power Up! Present | Kearsley Community Schools Burgtorf 2 rooms + 1 storeroom

3.7 Schedules

Build & Competition Season: January-April

Monday through Thursday: 6:00-8:00 p.m.

Saturday: 1:00-9:30 p.m. Sunday: 1:00-9:00 p.m.

Off-Season: May, September-December

Monday & Wednesday: 6:00-8:00 p.m.

Advanced notice for summer and weekend events

3.8 Team Communication

Hybrid Hornets use the app, SLACK, as the primary communication tool for the team. It is used to communicate at competitions and brainstorming. Direct messages are sent to channels created in the app, i.e. Mentors, Programming, Chairman's Award team. SLACK proved to be a great safety asset to the team. In 2017, the power at the Marysville competition when out. We were able to locate and communicate with all of our team members and instruct them to meet at our pre-designated safety spot.

Email is used for more detailed and important communications to parents/guardians and students. Our mentors will use email to send out information about travel for competitions and they typically include required attachments. Our team's email address is https://dww.hybridHornets5150@gmail.com. Team documents and photography are shared in GoogleDocs. The team also has a Shutterfly account for creating team books and thank you cards.

We also share information on a private Facebook group with our Hybrid Hornet family.

3.9 Off-Season Events

Our first off-season event was the 2015 Great Lake Bay Bot Bash at H.H. Dow High School in Midland. We look forward to participating in Lapeer's RoboCon and the Kettering Kick-off, and have done so for the past four years. We have a goal to compete in Indiana Robotics Invitational.

4.0 RISK ANALYSIS

4.1 Strategic Planning Process

The Hybrid Hornets completed a SWOT analysis for the first-time in January 2018 and again in 2019, to identify team strengths, weaknesses, opportunities & threats. Each student team member and mentor had the opportunity to participate and share observations. (Action Plans & Risk Mitigation, Appendix 2)

4.2 SWOT Analysis

Strengths	Weaknesses
- Proud of our team, attended 2 Championships	- Cell phone use in workshop
- School support	- Students not showing up
- Diverse team members and skill sets	- Students' other commitments, jobs & activities
- Dedicated mentors and supportive parents	- Not focused in brainstorming
- Alumni assisting as mentors	- Clustering of friends/not including themselves
- Strong FTC team – future Hybrid Hornets	- Funding
- Developed process for brain storming & strategy	- Restricted internet
- Team members are supportive and have a good	
sense of humor	
Opportunities	Threats
- Scholarship opportunities	- Losing a sponsor
- Identify new sponsors & fundraising events	- Loss of mentors
- Gain new skills & experience	- Natural disaster/Snow days
- Recruiting new students & mentors	- School stops giving support
- Travel	- Students cannot travel to competition because of
- Establish a new FIRST team – FLL	grades
- Learning how to be part of a team	- Injury in the workshop or at competition
- Volunteering & outreach	- No/Weak internet in workshop

5.0 MARKETING

The team is deliberate in our marketing efforts. We focus on developing long-term relationships. We use our website, Facebook & Twitter to draw in potential members and sponsors. We present at school board meetings, elementry & middle school Science Nights. Our school district newspapers *The Eclipse* and the *Connection* show our team and achievements. Hybrid Hornets march in our homecoming parade & support our school in the ABC12's Spirit Cup. We also use volunteerism to help our community while raising brand awareness.

5.1 Target Audiences

Hybrid Hornets have indentified several audiences we would like a stronger relationship with, including: new student team members and their families; our partners (school district, sponsors and community organizations); FIRST teams; and finally our team members, families, mentors and team alumni.

5.2 Team's Digital Footprint

• Website: www.HybridHornets.weebly.com

Facebook: Hybrid Hornets | https://www.facebook.com/HybridHornets/

• Twitter: @FRC5150 | https://twitter.com/FRC5150

YouTube: https://www.youtube.com/channel/UCYfNKsQGv9cRQYszJVhntiA

5.3 Branding

Team members early in our history developed the branding of Hybrid Hornets. They were active participants in Kearsley's DECA chapter.

Logo: Hybrid Hornets has two logos – the Hornet and also HH & team number. Both of our logos are used on team wear, website, social media, stationary and spirit.





Team Colors: Blue - #0152be and Yellow - #f2ce3a

Graphic Standards: Title text - Rod 24 pt.

Body text - Sitka Text 12 pt. Photo captions - Narkisim 8 pt.

Decorative - JLS Space Gothic RNC >24 pt.

Team Shirt: Light gray heather t-shirt for competitions & outreach

Mechanic button-up shirt for final day of competition - New

6.0 FINANCIALS

6.1 Fundraising

We use fundraising opportunities to spread the message of FIRST and to make community partners. Through fundraising and friend-raising, we have partnered with many local businesses & orgazations. Flexible Automotion has given us thousands in tools and parts, but more valuable are the internships given to some of our students. We also get Kroger community points from supporters shopping at Kroger. We hold bottle drives, bake sales, and worked the Holly Renaissance Festival generate income. (Budget, Appendix 3)

6.2 Sponsors

Our team distributes a sponsorship letter to all team members to share in the community. It includes our budget and sponsorship levels, beginning at Steel (\$1-99) to Platinium (\$2500+). All sponsors will be thanked on our team website, banners, and social media messaging.

Hybrid Hornet's Sponsorship Levels*

	•
Platinum - \$2500+	Tournaments: Your company will be thanked during competition alliance selection
	Banner: Large logo on banner displayed at events and tournaments
	Large logo on team shirt & robot
	Memorabilia: Thank you letter and team photo
Gold - \$1000-2499	Banner: Medium logo on banner displayed at events and tournaments
	Medium logo on team shirt & robot
	Memorabilia: Thank you letter and team photo

Silver - \$500-999	Banner: Small logo on banner displayed at events and tournaments
	Small logo on team shirt & robot
	Memorabilia: Thank you letter and team photo
Bronze - \$100-499	Banner: Line of text on banner displayed at events and tournaments
	Line of text on team shirt
	Memorabilia: Thank you letter and team photo
Steel - \$1-99	Memorabilia: Thank you letter and team photo

^{*}All sponsors will be thanked on our team website, social media messaging.

We are grateful for support we have received from:

Our Financial Sponsors

Financial Corporate

ABB Inc.
Applegate Chevrolet
Best Value Realty

Broneman and Peterson, Inc.

Creative Foam

Custom Personalized Lawn Care

Dewpoint

Financial and Tax Planning Flexible Automation Flint Auto Upholstery General Motors Goyette

Heritage Veterinary Clinic Huron Web Printing & Graphics

Kearsley Lake Terrace Lambaria & Lambaria Lear Corporation

Magna

Plumbers /Pipe Fitters Union

Rockwell Automation Tompkin's Ace Hardware

Sponsors Donating Goods & Services

Bob's Pizza Brown & Sons

Construction Fasteners Inc.

Fastenal

Flint Fire Department

Heritage Comfort Dental

IntelLiDrives

Interstate Batteries of Flint

Michigan Electric Supply & Advance Glove &

Safety

Michigan Lumber Co. Mid-State Bolt & Screw Co. Motown Automotive O'Reilly Auto Parts

Security First Insurance Agency

SolidWorks Staples

University of Michigan-Flint

6.3 Member Contributions

Hybrid Hornets also contribute to the team individually within their means. There is no activity/participation fee to belong to the team. But, members are responsible for food and some of the hotel costs when we travel. Our mentors work with those that need assistance.

Our parents and families have been very supportive and generous of their time. They drive us to our competitions and team events, prepare tasty team meals during build season, donate tools to the workshop, and share their skills.

Our alumni are helping the team by volunteering as mentors. They cheer us on at competitions and have been our required team volunteer and/or photographer.

We truly are "Strong Alone; Stronger United."

7.0 Relationships: Outreach and Partnerships

7.1 Friend-raising: Community Outreach

Hybrid Hornets spread the message of *FIRST* and STEAM in our community by participating in:

- ABC Channel 12 & ELGA Credit Union Spirit Cup, January 2018— Demonstrated our robot when Channel 12 visited our school. It was televised on the morning news.
- Armstrong FTC Qualifier, Nov. 2017 Hybrid Hornet's Safety Captain created a safety display, posters and handouts for the event. Our team members, mentors and parents took leadership volunteer roles for this event, including: Pit Administrator, Judge's Assistant, FTA Assistant, FTAA, Inspection, Referees and Score Keepers.
- **Great Lakes National Cemetery** Fall Clean-up, October 2017 Team members cleaned tombstones in preparation for Veteran's Day.
- **Factory Two** Maker's Space Bartered equipment for team membership and the opportunity to work alongside innovators in Flint.
- **Flexible Automation**, yearly Visit and thank the company for their sponsorship. In summer 2017, Hybrid Hornets received a very sizable gift of material from Flexible. Our relationship with this company has resulted in a summer job for one of our students.
- Baker College's Hot Rod High showcase Flint's Back to the Bricks downtown festival, August 2017 We taught children and senior citizens how to drive our robot and had hands-on STEAM activities for participants.
- Lapeer's RoboCon, yearly Teach attendees how to drive our robot and issue "Driver's Licenses"
- Kearsley Community School's Board Meetings, twice a year Give presentations on the team's activities
- Kearsley Armstrong Middle School's Science Night, yearly Our robot was demonstrated and students learned to drive it.
- **Kearsley Homecoming Parade**, yearly We walk in the parade and hand out flyers for the team.
- **Hybrid Hornet Open House**, yearly Invite sponsors, Kearsley Community and local charter schools to visit our workshop.
- **Flint Fire Department**, last two years Visit the firefighters to thank them for their supporting our safety education.

- Wreaths Across America, December 2015 Placed wreaths on Veterans' tombstones at the Great Lakes National Cemetery in Holly for the winter holidays.
- LittleBits at the Flint Public Library, June 2016 STEAM demonstration coordinated with the donation of toys from the LittleBits corporation to the library for elementary students.
- **FabLab** at Mott Community College, June 2016 Summer camp with Hybrid Hornet and Armstrong FTC team members learning how to use equipment.

7.2 Mentoring and Assisting Other Teams

Hybrid Hornets are honored to be mentors to our school district's two FTC teams – **Kearsley Clockworks #8206** and **Kearsley ScrapRats #10813**. Each year several of our team members work with the teams in the Fall. This past year we had five Sophomore and Freshman students attend their workshop meetings and help with strategy. They held mock-Judge's Presentations and taught the middle school team members how to introduce themselves and shake hands. Hybrid Hornets attended their qualifiers and cheered for the teams.

We are proud to be a part of the FIRST community and have assisted teams in Michigan:

- Annual Kearsley Armstrong FTC Qualifier held in November

 Our team members, mentors and parents took leadership volunteer roles for this event, including: Pit Administrator, Judge's Assistant, FTA-in-training, FTAA, Inspection, Referees and Score Keepers. Each team member volunteered approximately 20+ hours at the event.
- Our team members helped Carman-Ainsworth Robotics Team #314 The Megatron
 Oracles (Big Mo) with scouting when they competed at Kettering University FiM Week
 #2 for Stronghold and Steamworks. We complete at Kettering in Week #1.
- We also helped **Big Mo** in August 2017 at Back to the Bricks. We transported their robot, carpet and tent to the event and setup our shared space.
- We teamed up with **Titanium Tigers #5114** and **Livonia Warriors #2832** for scouting at the FIRST Championship-St. Louis, April 2017.
- Our mentors have assisted the mentors of Ovid-Elsie **Marauderbots #5234** and shared our team information.

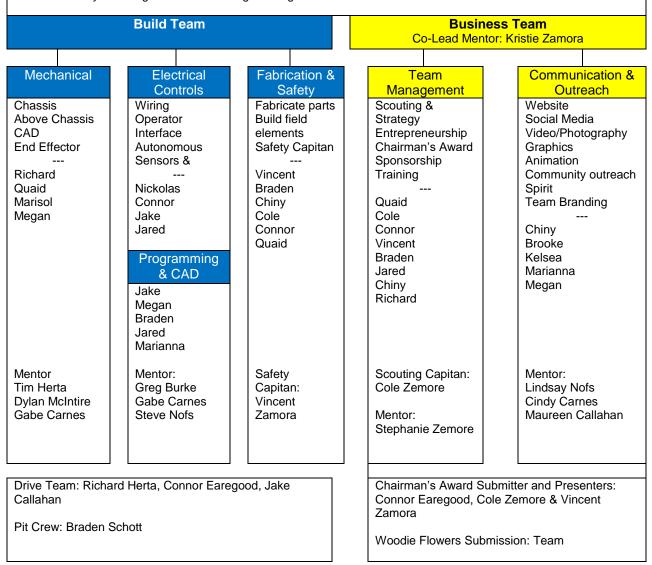
8.0 **Appendix**

- I Hybrid Hornets Team Structure
- II Action Plans and Risk Mitigation
- III Season 2018-19 Hybrid Hornet Budget

2018-19 Hybrid Hornets Team Structure

Lead Mentor: Jean Herta

- Lead with Kearsley Community Schools administration, team members, and parents/guardians
- Lead with FIRST and FIRST in Michigan
- Hybrid Hornets Budget, Sponsorship & Grant Writing
- Coordination of Travel
- Dean's List Submission
- Varsity Lettering and First in Michigan Badges



Hybrid Hornets are a diverse team in race and gender. We strive to make our workshop inviting to all and a safe place for anyone interested in robotics. We do this by moderating discussion between teammates and making sure all points of view respected. We make it our mission to give all students a chance to excel and innovate.

We are more than just robotics students. We are boy scouts, band members, chess players, quiz bowlers, journalists, NHS members, future problem solvers, LGTBQ supporters, and employees. We give back to our community, scrubbing veterans' headstones at the Great Lakes National Cemetery and tutoring our peers after school. No challenge is too great and no task is too small for us to unite in solving.

Action Plans and Risk Mitigation

Action Plan	Responsible	Estimated Completion			
1. Develop Excellent Team Financing and Partner Relation	1. Develop Excellent Team Financing and Partner Relationship				
Continue fundraising efforts, including working at the	Fundraising Mentor	Secured Summer			
Renaissance Festival for 8 weekends Aug Sept.		2018			
Give presentations and share our Business Plan with our	Business Team	Off season each			
current/past sponsors	Members	year			
Seek new sponsors – 2 each year	Business Team	Fall			
Give presentation to Kearsley School Board	Entire Team	Spring			

2. Spread the Message of FIRST			
Establish an FLL team in Kearsley elementary schools –	Lead Mentor	2019-20 season	
Presentation to school principals and school board			
Demo robot & hands-on activity at the Genesee County Parks	Communication &	Summer 2019	
Makers Faire	Outreach Team		
Demo robot & hands-on activity at the Henry Ford Makers	Communication &	Summer 2019	
Faire	Outreach Team		
Create Chairman's Award entry and Business Plan	Team Management	Winter	

3. Develop Strong Team Leadership through Team and Community Outreach			
Host workshops on Social Media Safety and Tool Safety	Fabrication & Safety	Fall 2019	
	Team		
Volunteer at Flint Fire Department Summer events	Communications &	Summer 2019	
	Outreach Team		
Create a Facebook group for First in Michigan, District 8 to	Communications &	Spring 2019	
encourage communication between local teams	Outreach Team		
Continue local volunteering, especially in the City of Flint –	Entire Team	Ongoing	
i.e. Back to the Bricks; Great Lakes National Cemetery			

4. Grow a Model Team		
Schedule Friday Night Fun Nights at Burgtorf, i.e. dance party	Mentors plan with	Fall 2019
or game night	Team Members	
Continue mentoring Kearsley's FTC teams & Volunteering at	Entire Team	Fall
Armstrong FTC Qualifier		
Create agendas for workshop meetings	Mentors	Ongoing
Adhering to the team's core values and not tolerating bullying	Entire Team, Led by	Ongoing
	the Mentors	
Make team-building actives a priority	Mentors and	Off season,
	Parents	monthly
Mentor participate in training and workshops	Mentors	Spring and Fall

5. Learn and Continuously Improve by Building a Successful Robot			
Learn new skills at Flint's Factory Two maker-space	Entire Team	Off Season	
Compete in Indiana Robotics Invitational	Lead Mentor	Summer 2020	
Programming workshops at Burgtorf	Programming &	Winter 2018	
	CAD Mentors		
Game strategy and prototyping	Build Team	Winter	
Safety Training	Safety Captain	Winter	
Scouting strategy and matrix	Scout Captain	Winter	

2018-19 Hybrid Hornets Budget				
REVENUE	Cash	In-kind	Total	
Team Carry-Over from 2017-2018	2400			
Grants				
State of Michigan	2500			
FIRST in Michigan	2000			
Corporate Sponsorship				
10 Business Sponsors – estimated total amount	10000			
Flint Fire Department – safety equipment		100		
Bob's Pizza - meals		100		
Partnerships & Community Support				
Kearsley Community Schools	4000			
Factory Two – team membership		550		
Fundraising				
Renaissance Festival	2400			
Can & Bottle Drive	1200			
Bake sale at KHS FLVN	250			
Kroger Community Points – 9/5/2017	1200			
Individuals				
20 Individual Sponsors – estimated total amount	2000			
#5150 Contributions - travel 25 people @ \$300	7500			
TOTAL INCOME	35450	750	36200	
EXPENSES	Cash	In-kind	Total	
Competition	Guon	III KIIIG	i Otai	
Registration Fee & Kit of Parts (2 District Events)	5000			
Registration Michigan State Championship	4000			
FIRST Championship - Detroit	5000			
			15500	
UIT-Season Events (RoboCon & Kettering Kick-off)	1500		1:0:000	
Off-Season Events (RoboCon & Kettering Kick-off) Robot and Game Field Construction	1500		15500	
Robot and Game Field Construction			15500	
Robot and Game Field Construction Robot parts	2500		15500	
Robot and Game Field Construction Robot parts Game field construction supplies & game elements	2500 2000	100		
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies	2500	100	5150	
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel	2500 2000 550	100		
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel	2500 2000 550 6000			
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel Meals - Alpena, State & Championship	2500 2000 550 6000 1500	100	5150	
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel Meals - Alpena, State & Championship Rental U-Haul Trailer & Gas- State & Championship	2500 2000 550 6000			
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel Meals - Alpena, State & Championship Rental U-Haul Trailer & Gas- State & Championship Business & PR Materials	2500 2000 550 6000 1500 750		5150	
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel Meals - Alpena, State & Championship Rental U-Haul Trailer & Gas- State & Championship Business & PR Materials Lead mentor stipend - pd. by Kearsley Schools	2500 2000 550 6000 1500 750		5150	
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel Meals - Alpena, State & Championship Rental U-Haul Trailer & Gas- State & Championship Business & PR Materials Lead mentor stipend - pd. by Kearsley Schools Team shirts	2500 2000 550 6000 1500 750 1000 1100		5150	
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel Meals - Alpena, State & Championship Rental U-Haul Trailer & Gas- State & Championship Business & PR Materials Lead mentor stipend - pd. by Kearsley Schools Team shirts Laptop Computer - 3	2500 2000 550 6000 1500 750 1000 1100 2200		5150	
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel Meals - Alpena, State & Championship Rental U-Haul Trailer & Gas- State & Championship Business & PR Materials Lead mentor stipend - pd. by Kearsley Schools Team shirts Laptop Computer - 3 Outreach	2500 2000 550 6000 1500 750 1000 1100 2200 550		5150	
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel Meals - Alpena, State & Championship Rental U-Haul Trailer & Gas- State & Championship Business & PR Materials Lead mentor stipend - pd. by Kearsley Schools Team shirts Laptop Computer - 3 Outreach Office Supplies - Award Entries	2500 2000 550 6000 1500 750 1000 1100 2200 550 500	100	5150	
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel Meals - Alpena, State & Championship Rental U-Haul Trailer & Gas- State & Championship Business & PR Materials Lead mentor stipend - pd. by Kearsley Schools Team shirts Laptop Computer - 3 Outreach Office Supplies - Award Entries End of the Year Banquet & Varsity Letters	2500 2000 550 6000 1500 750 1000 1100 2200 550 500 600		5150 8350	
Robot and Game Field Construction Robot parts Game field construction supplies & game elements Safety equipment & supplies Travel Hotel Meals - Alpena, State & Championship Rental U-Haul Trailer & Gas- State & Championship Business & PR Materials Lead mentor stipend - pd. by Kearsley Schools Team shirts Laptop Computer - 3 Outreach Office Supplies - Award Entries	2500 2000 550 6000 1500 750 1000 1100 2200 550 500	100	5150	

Each team member assists with fundraising efforts and is listed as a team requirement in the Team Member Expectations.

Kearsley Community Schools' administration assists the team with accounting and budgeting. All team moneys – sponsorship, grants, fundraising and individual gifts are processed by Dara Rife, Finance at Kearsley Community Schools, 4396 Underhill Drive, Flint MI 48506.